

CITY OF MORDEN

2021 FINANCIAL PLAN PRESENTATION

March 4, 2021, 7:00 P.M.

Please find attached the following documents:

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Account Title	<u>2020 Budget</u>	<u>2020 Actual*</u>	<u>2021 Budget</u>	<u>2022 Budget</u>
<u>REVENUE</u>				
Tax Levy and Grants in Lieu of Taxes	\$ 8,715,348.24	\$ 8,679,752.06	\$ 9,116,930.26	\$ 9,207,000.00
Other Revenue	5,174,061.00	4,834,120.82	6,088,754.00	5,778,560.00
Transfers from Acc. Surplus & Reserves	<u>1,483,000.00</u>	<u>1,117,552.82</u>	<u>3,835,000.00</u>	<u>3,150,000.00</u>
TOTAL REVENUE	<u>15,372,409.24</u>	<u>14,631,425.70</u>	<u>19,040,684.26</u>	<u>18,135,560.00</u>
<u>EXPENDITURES</u>				
General Government Services	1,775,458.59	1,728,320.49	1,486,779.00	1,490,900.00
Protective Services	2,934,668.00	2,908,976.90	3,073,683.00	3,103,730.00
Transportation Services	1,647,300.00	1,448,417.91	1,698,070.00	1,713,000.00
Environment Health Services	736,000.00	836,035.77	644,620.00	777,400.00
Public Health & Welfare Services	177,400.00	195,395.81	153,450.00	158,800.00
Environmental Development Services	2,500.00	-	1,250.00	1,250.00
Economic Development Services	613,469.00	589,795.68	802,404.00	812,800.00
Community Services	3,206,630.00	3,028,585.45	3,242,830.15	3,259,325.00
Fiscal Services	3,495,278.65	2,296,604.91	6,792,288.11	6,008,355.00
Transfers to Reserves	<u>783,705.00</u>	<u>1,302,656.17</u>	<u>1,145,310.00</u>	<u>810,000.00</u>
	15,372,409.24	14,334,789.09	19,040,684.26	18,135,560.00
Allowance for Tax Assets	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>15,372,409.24</u>	<u>14,334,789.09</u>	<u>19,040,684.26</u>	<u>18,135,560.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u>-\$ 0.00</u>	<u>\$ 296,636.61</u>	<u>\$ 0.00</u>	<u>\$ -</u>

Adopted by resolution of Council 4th March 2021

 Mayor

 City Manager

City of Morden
 General Operating - Budgeted Revenue & Expenditure
 2021/2022

Account Title	2020 Budget	2020 Actual*	2021 Budget	2022 Budget
Other Revenue				
Taxes Added	\$ 200,000.00	\$ 393,306.34	\$ 385,900.00	\$ 402,000.00
Licences - Animal	500.00	1,575.00	1,000.00	1,000.00
Licences - Business	7,000.00	7,550.00	6,000.00	6,060.00
Licences - Other	200.00	210.00	200.00	200.00
Permits - Building	-	64,892.00	20,000.00	20,200.00
Permits - Plumbing	-	-	-	-
Fines	30,000.00	23,096.51	30,000.00	30,000.00
Sales of Service - Protective Services	191,000.00	197,285.20	216,000.00	218,000.00
Sales of Service - Transportation	67,000.00	41,131.88	67,500.00	68,000.00
Sales of Service - Humane - Animals	1,000.00	396.00	1,000.00	1,000.00
Sales of Service - Morden Beach	266,500.00	361,273.55	306,000.00	310,000.00
Sales of Service - Environmental Development	5,000.00	3,800.00	8,000.00	8,000.00
Sales of Service - Environmental Health	-	10.00	-	-
Sales of Service - Recreation Department	825,105.00	846,068.77	801,825.00	810,000.00
Sales of Service - Other	15,000.00	10,594.11	12,000.00	12,100.00
Sales of Goods	-	6.50	-	-
Rentals	36,486.00	28,770.53	36,686.00	37,000.00
Trailer Park	130,743.00	130,094.21	133,235.00	133,000.00
Returns from Investments	100,000.00	75,692.19	93,000.00	95,000.00
Tax & Redemption Penalties	65,000.00	87,762.03	90,000.00	90,000.00
Provincial Municipal Tax Sharing, MB Restart	1,652,745.00	2,175,411.03	1,652,745.00	1,660,000.00
Conditional Grants - Federal	866,482.00	-	487,686.00	500,000.00
Conditional Grants - Provincial	497,400.00	167,673.38	1,182,400.00	1,200,000.00
Tax Certificates	8,000.00	11,240.00	9,000.00	9,000.00
Miscellaneous Revenue	<u>208,900.00</u>	<u>206,301.59</u>	<u>548,577.00</u>	<u>168,000.00</u>
Total Other Revenue	5,174,061.00	4,834,120.82	6,088,754.00	5,778,560.00
Transfers from Reserves	<u>1,483,000.00</u>	<u>1,117,552.82</u>	<u>3,835,000.00</u>	<u>3,150,000.00</u>
TOTAL OTHER REVENUE & TRANSFERS	\$ <u>6,657,061.00</u>	\$ <u>5,951,673.64</u>	\$ <u>9,923,754.00</u>	\$ <u>8,928,560.00</u>

Account Title	2020 Budget	2020 Actual*	2021 Budget	2022 Budget
GENERAL GOVERNMENT SERVICES				
Legislative	\$ 191,754.00	\$ 161,213.03	\$ 191,754.00	\$ 194,000.00
Administration Staff	719,259.59	721,860.40	558,630.00	565,000.00
Office	320,820.00	296,140.92	154,085.00	156,000.00
Professional Fees	110,000.00	83,756.64	60,000.00	50,000.00
Audit	26,000.00	26,000.00	26,000.00	26,500.00
Assessment	120,600.00	125,510.00	127,000.00	128,250.00
Civic Centre Maintenance	59,175.00	60,604.54	103,820.00	105,000.00
Elections	250.00	-	-	250.00
PDO Building	26,900.00	28,659.55	25,630.00	25,900.00
Damage & Liability Insurance	213,900.00	213,808.40	222,860.00	225,000.00
Grants	60,000.00	108,513.33	96,000.00	95,000.00
Other General Government - Sundry	<u>158,900.00</u>	<u>131,507.59</u>	<u>158,900.00</u>	<u>160,000.00</u>
Sub-Total General Government Services	2,007,558.59	1,957,574.40	1,724,679.00	1,730,900.00
Recoveries - Shared Services	- <u>232,100.00</u>	- <u>229,253.91</u>	- <u>237,900.00</u>	- <u>240,000.00</u>
TOTAL GENERAL GOVT. SERVICES	<u>\$ 1,775,458.59</u>	<u>\$ 1,728,320.49</u>	<u>\$ 1,486,779.00</u>	<u>\$ 1,490,900.00</u>
PROTECTIVE SERVICES				
Police				
Salary & Benefits	\$ 2,095,000.00	\$ 2,124,012.16	\$ 2,186,146.00	\$ 2,208,000.00
Other	147,860.00	144,484.68	161,428.00	163,000.00
Office Maintenance	112,400.00	111,706.29	126,966.00	128,000.00
Automobiles	40,883.00	34,345.77	41,991.00	42,400.00
Detention of Prisoners	5,700.00	6,251.45	5,275.00	5,300.00
Police Board	4,550.00	1,245.47	4,550.00	4,595.00
Fire				
Salary & Benefits	239,000.00	225,587.25	253,050.00	256,000.00
Other, Public Education & EMO	18,500.00	10,792.79	18,902.00	19,000.00
Office Maintenance	49,600.00	50,673.33	58,350.00	59,000.00
Communications	63,450.00	58,330.07	63,450.00	64,000.00
Hydrant Rentals	57,000.00	57,000.00	57,000.00	57,000.00
Fire Fighting Equipment	91,425.00	73,482.93	86,275.00	87,135.00
Other Expenses & K-9 Unit	5,000.00	7,241.89	6,000.00	6,000.00
Other Protection				
Animal & Pest Control	<u>4,300.00</u>	<u>3,822.82</u>	<u>4,300.00</u>	<u>4,300.00</u>
TOTAL PROTECTIVE SERVICES	<u>\$ 2,934,668.00</u>	<u>\$ 2,908,976.90</u>	<u>\$ 3,073,683.00</u>	<u>\$ 3,103,730.00</u>

Account Title	2020 Budget	2020 Actual*	2021 Budget	2022 Budget
TRANSPORTATION SERVICES				
Planning & Engineering	\$ 480,300.00	\$ 454,486.57	\$ 486,100.00	\$ 491,000.00
Equipment Fuel	65,000.00	41,556.04	60,000.00	61,000.00
Equipment Repairs & Maintenance	157,500.00	174,673.51	169,500.00	171,000.00
Workshop & Yard Operations	104,000.00	116,896.42	103,720.00	100,000.00
Road Maintenance - Labour	127,600.00	169,336.05	135,000.00	137,000.00
Road Maintenance - Materials	65,800.00	73,724.40	108,350.00	110,000.00
Road Maintenance - Dust Control	-	-	-	-
Road Maintenance - Other	12,500.00	955.52	2,000.00	5,000.00
Sidewalks & Boulevards	50,500.00	37,357.60	32,900.00	35,000.00
Ditches & Road Drainage	52,000.00	58,240.70	72,000.00	72,000.00
Snow & Ice Removal - Labour	118,000.00	52,614.95	105,000.00	105,000.00
Snow & Ice Removal - Materials	235,500.00	107,493.47	235,500.00	238,000.00
Street Lighting	167,600.00	152,670.20	180,500.00	180,000.00
Traffic Services	11,000.00	8,412.48	7,500.00	8,000.00
TOTAL TRANSPORTATION SERVICES	\$ 1,647,300.00	\$ 1,448,417.91	\$ 1,698,070.00	\$ 1,713,000.00
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	\$ 158,600.00	\$ 177,889.04	\$ 140,000.00	\$ 160,000.00
Nuisance Grounds	15,100.00	14,347.10	15,220.00	15,500.00
Other Environmental Health				
Recycle	517,300.00	586,936.53	409,000.00	520,000.00
Joint Waste Disposal Grounds	45,000.00	56,863.10	45,000.00	46,500.00
Willcox Road Waste Management	-	-	35,400.00	35,400.00
TOTAL ENVIRONMENTAL SERVICES	\$ 736,000.00	\$ 836,035.77	\$ 644,620.00	\$ 777,400.00

Account Title	2020 Budget	2020 Actual*	2021 Budget	2022 Budget
PUBLIC HEALTH & WELFARE SERVICES				
Public Health				
Medical Centre	\$ 149,000.00	\$ 166,461.10	\$ 125,000.00	\$ 130,000.00
Morden Health & Wellness	-	-	-	-
Cemetaries	2,400.00	2,440.28	2,450.00	2,500.00
Social Welfare				
Administration	9,800.00	9,799.43	9,800.00	9,800.00
Social Welfare Assistance	-	-	-	-
Valley Rehab				
Operating Grant	<u>16,200.00</u>	<u>16,695.00</u>	<u>16,200.00</u>	<u>16,500.00</u>
TOTAL PUBLIC HEALTH & WELFARE	<u>\$ 177,400.00</u>	<u>\$ 195,395.81</u>	<u>\$ 153,450.00</u>	<u>\$ 158,800.00</u>
ENVIRONMENTAL DEVELOP. SERVICES				
Planning & Zoning	\$ 2,500.00	\$ -	\$ 1,250.00	\$ 1,250.00
TOTAL ENVIRONMENTAL DEVELOP.	<u>\$ 2,500.00</u>	<u>\$ -</u>	<u>\$ 1,250.00</u>	<u>\$ 1,250.00</u>
ECONOMIC DEVELOPMENT SERVICES				
Natural Resources				
Destruction of Pests	\$ -	\$ -	\$ -	\$ -
Veterinary Services	10,049.00	10,048.70	10,049.00	10,100.00
Community Development	452,920.00	427,172.83	602,655.00	610,000.00
Municipal Airport	27,300.00	22,541.90	28,700.00	30,000.00
Regional Development	19,000.00	19,500.00	19,000.00	19,500.00
Industrial Development	21,000.00	27,651.10	21,000.00	22,000.00
Other Economic Development				
Tourism	37,000.00	37,140.48	74,500.00	75,000.00
Public Receptions	-	-	-	-
Day Care & Tabor Home	45,000.00	45,000.00	45,000.00	45,000.00
Tax Title Property	<u>1,200.00</u>	<u>740.67</u>	<u>1,500.00</u>	<u>1,200.00</u>
TOTAL ECONOMIC DEVELOPMENT SERVICES	<u>\$ 613,469.00</u>	<u>\$ 589,795.68</u>	<u>\$ 802,404.00</u>	<u>\$ 812,800.00</u>

Account Title	2020 Budget	2020 Actual*	2021 Budget	2022 Budget
COMMUNITY SERVICES				
Recreation Department	\$ 1,781,050.00	\$ 1,672,851.17	\$ 1,761,441.00	\$ 1,768,000.00
Parks & Urban Forestry	733,550.00	674,820.68	743,024.00	750,000.00
Morden Beach & Campground	290,100.00	308,470.51	338,620.00	342,000.00
Manitoba Baseball Hall of Fame	26,325.00	26,325.00	26,325.00	26,325.00
Canadian Fossil Discovery Centre	179,480.00	179,480.00	179,480.00	180,000.00
Libraries	146,875.00	153,934.55	148,515.15	148,000.00
Old Post Office (Art Gallery)	49,250.00	12,703.54	45,425.00	45,000.00
TOTAL COMMUNITY SERVICES	<u>\$ 3,206,630.00</u>	<u>\$ 3,028,585.45</u>	<u>\$ 3,242,830.15</u>	<u>\$ 3,259,325.00</u>
FISCAL SERVICES				
Contribution to Capital	\$ 2,825,000.00	\$ 1,626,326.27	\$ 6,135,235.00	\$ 5,337,507.00
Contribution to Utility	210,848.00	210,848.00	210,848.00	210,848.00
Debenture Debt Charges	427,257.49	427,257.48	414,032.00	428,000.00
Other Long-term Debt Charges	32,173.16	32,173.16	32,173.11	32,000.00
TOTAL FISCAL SERVICES	<u>\$ 3,495,278.65</u>	<u>\$ 2,296,604.91</u>	<u>\$ 6,792,288.11</u>	<u>\$ 6,008,355.00</u>
TRANSFERS				
Transfer to Replacement Reserve	\$ 317,223.00	\$ 317,223.00	\$ 516,000.00	\$ 320,000.00
Transfer to General Reserve	-	518,951.17	141,624.00	-
Transfer to Community Dev. Reserve	-	-	-	-
Transfer to Recreation Trust	-	-	-	-
Transfer to Gas Tax Reserve	466,482.00	466,482.00	487,686.00	490,000.00
TOTAL TRANSFERS	<u>\$ 783,705.00</u>	<u>\$ 1,302,656.17</u>	<u>\$ 1,145,310.00</u>	<u>\$ 810,000.00</u>

Account Title	<i>Revenue</i>			
	2020 Budget	2020 Actual*	2021 Budget	2022 Budget
WATER & SEWER CONSUMER REVENUE				
Water Consumer Sales	\$ 1,711,000.00	\$ 1,720,006.69	\$ 1,796,550.00	\$ 1,814,500.00
Sewer Service Charges	575,000.00	604,480.77	603,750.00	610,000.00
Administration Charges	196,550.00	209,613.18	200,481.00	202,500.00
Debenture Charges	-	-	-	-
Discounts, Refunds & Cancellations	- 100.00	-	-	- 100.00
Net Consumer Revenue - Subtotal	2,482,450.00	2,534,100.64	2,600,781.00	2,626,900.00
Penalties	8,250.00	11,546.16	9,000.00	10,000.00
Hydrant Rentals	57,000.00	57,000.00	57,500.00	57,000.00
Connection Revenue	100.00	2,125.00	2,500.00	100.00
Other Revenue	500.00	-	-	-
Contribution from Revenue Fund	210,848.00	210,848.00	210,848.00	210,848.00
Transfer from Reserve - Utility	2,080,400.00	1,243,088.84	2,366,000.00	1,200,000.00
Transfer from Accumulated Surplus	-	-	-	-
TOTAL REVENUE	<u>\$ 4,839,548.00</u>	<u>\$ 4,058,708.64</u>	<u>\$ 5,246,629.00</u>	<u>\$ 4,104,848.00</u>

Account Title	<i>Expenditure</i>			
	2020 Budget	2020 Actual*	2021 Budget	2022 Budget
ADMINISTRATION				
Legislative	\$ 15,000.00	\$ 15,000.00	\$ 15,500.00	\$ 15,600.00
General Administration	207,400.00	187,778.72	202,183.00	204,000.00
Total Administration	<u>222,400.00</u>	<u>202,778.72</u>	<u>217,683.00</u>	<u>220,000.00</u>
ENGINEERING				
Engineering	-	-	-	-
Total Engineering	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WATER SUPPLY				
Purification & Treatment	803,600.00	698,283.57	809,312.00	817,000.00
Water Purchases	133,100.00	96,651.89	100,000.00	100,000.00
Service of Supply	29,100.00	30,669.58	10,600.00	12,000.00
Transmission & Distribution	157,400.00	144,557.45	178,900.00	180,000.00
Other Water Supply Costs	23,200.00	20,403.30	9,000.00	9,100.00
Connections	75,000.00	53,328.01	82,000.00	83,000.00
Total Water Supply	<u>1,221,400.00</u>	<u>1,043,893.80</u>	<u>1,189,812.00</u>	<u>1,201,100.00</u>
SEWAGE COLLECTION & DISPOSAL				
Sewage Collection System	65,000.00	67,216.26	82,400.00	83,250.00
Sewage Lift Station	52,200.00	52,126.62	64,000.00	64,600.00
Sewage Treatment & Disposal	98,800.00	111,404.99	100,020.00	101,000.00
Other Sewage Collection & Disposal Costs	8,300.00	8,300.00	-	-
Total Sewage Collection & Disposal	<u>224,300.00</u>	<u>239,047.87</u>	<u>246,420.00</u>	<u>248,850.00</u>
CONTRIBUTION TO CAPITAL	<u>2,080,400.00</u>	<u>1,260,833.84</u>	<u>2,366,000.00</u>	<u>1,200,000.00</u>
TRANSFERS TO RESERVES				
Utility Capital Fund	-	-	-	-
Utility Replacement Fund	629,390.34	629,390.00	765,056.34	773,240.00
Total Transfers to Reserves	<u>629,390.34</u>	<u>629,390.00</u>	<u>765,056.34</u>	<u>773,240.00</u>
DEBENTURE DEBT CHARGES	461,657.66	461,657.66	461,657.66	461,658.00
OTHER LONG-TERM DEBT CHARGES	-	-	-	-
TOTAL EXPENDITURE	<u>4,839,548.00</u>	<u>3,837,601.89</u>	<u>5,246,629.00</u>	<u>4,104,848.00</u>
NET OPERATING SURPLUS (DEFICIT)	<u>\$ -</u>	<u>\$ 221,106.75</u>	<u>\$ -</u>	<u>\$ -</u>

*Actual numbers are unaudited numbers

CAPITAL ESTIMATES						
2021						
Particulars of Expenditure	Estimated Total Cost	Borne By General Fund	Borne By Utility Fund	Borne By Reserve	Borne By Debenture	Borne By Grant/Other
ADMINISTRATION						
Backup generator for Civic Centre	\$ 25,000.00			\$ 25,000.00		
Civic Centre/Public Work Reno	150,000.00	\$ 150,000.00				
New accounting software	150,000.00	150,000.00				
New phone system	20,000.00	20,000.00				
New laptops for senior mgmt	21,000.00	21,000.00				
Strategic Consultation	25,000.00	25,000.00				
Fire proof filing cabinet	3,000.00	3,000.00				
Municipal facility	950,000.00	70,000.00		880,000.00		
POLICE DEPT.						
Protectic vest replacements (4)	12,000.00	12,000.00				
Patrol carbine (2)	7,500.00	7,500.00				
Taser replacements (2)	5,000.00	5,000.00				
Trauma aid kits (4)	3,200.00	3,200.00				
Electronic live scan hardware upgrade (5)	9,000.00	9,000.00				
For the record - interview software	4,600.00	4,600.00				
PC's for police (6)	9,000.00	9,000.00				
FIRE DEPARTMENT						
Trail groomer	3,435.00	3,435.00				
Water tanker	340,000.00	40,000.00				\$ 300,000.00
Turn out Gear	12,000.00	12,000.00				
SCBA Bottles	4,500.00	4,500.00				
PLANNING & ENGINEERING						
Fiber optic infrastructure (year 2 of 2)	425,000.00			425,000.00		
Colert road path	68,000.00			68,000.00		
Fairway Dr.	70,000.00			70,000.00		
4th Street crossing	30,000.00			30,000.00		
4th St sidewalk (east side)	25,000.00			25,000.00		
9th Street 100 bl	380,000.00			380,000.00		
Traffic counters	13,000.00	13,000.00				
Ortho imagery and LIDA	25,000.00	25,000.00				
Parkhill Dr. West repair	130,000.00			130,000.00		
Stephen/Mountain pavement repair	180,000.00	90,000.00				90,000.00
Buhler Dr. Reconstruction and storm sewer	770,000.00			770,000.00		
Maple St. bridge new culverts	30,000.00			30,000.00		
International sand dump	210,000.00			210,000.00		
International tandem truck (used)	125,000.00			125,000.00		
1997 snow blower 108"	22,000.00			22,000.00		
Rear mount sidewalk sand spreader	10,000.00			10,000.00		
Tarmak	40,000.00	40,000.00				
180/190 South Railway Street drainage improvement	50,000.00	50,000.00				
RECREATION						
Zamboni (\$50,000 deposit in 2020)	100,000.00			100,000.00		
Ice plant upgrade and floor replacement	2,200,000.00				\$ 2,200,000.00	
Dump Trailer	15,000.00	15,000.00				
PARKS						
Conner Hill green space	80,000.00	80,000.00				
Picnic shelter	10,000.00	10,000.00				
New cemetery	300,000.00	150,000.00		150,000.00		
Design and groundwater well investigation for the 40 acre site	30,000.00	30,000.00				
BEACH						
Office building	180,000.00			180,000.00		
Office building adjacent road	65,000.00			65,000.00		
North washroom renovation	120,000.00			120,000.00		
Swimming dock	20,000.00			20,000.00		
Tractor	40,000.00	40,000.00				
Public wifi for camp ground	8,000.00	8,000.00				
Lake Minnewasta Master Plan	10,000.00	10,000.00				
UTILITY						
AMI and water meter replacement	420,000.00		\$ 420,000.00			
New 6" watermain (9th St 100bl)	262,000.00		262,000.00			
WTP PLC and SCADA upgrade, supply; install of online	79,000.00		79,000.00			
New 6th watermain (5th St. and 4th 400bl)	650,000.00		650,000.00			
Functional design for WTP upgrades	600,000.00		300,000.00			300,000.00
New wastewater treatment system	1,000,000.00		500,000.00			500,000.00
Dodge ram 1500	45,000.00		45,000.00			
Ford 350 utility cube van	110,000.00		110,000.00			
TOTAL	\$ 10,701,235.00	\$ 1,110,235.00	\$ 2,366,000.00	\$ 3,835,000.00	\$ 2,200,000.00	\$ 1,190,000.00

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Debenture Sales	Other
FIRE SERVICES										
Turn Out Gear	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 60,000.00	\$ 60,000.00			
SCBA Bottles	4,500.00		5,000.00			9,500.00	9,500.00			
SCBA Harness (4)	36,000.00			36,000.00		72,000.00	72,000.00			
Pre-Fire Plan software		20,000.00				20,000.00	20,000.00			
Fire Hall Back Up Generator	40,000.00					40,000.00	40,000.00			
Ladder Truck Replacement		900,000.00				900,000.00			\$ 900,000.00	
Pumper Truck Replacement			750,000.00			750,000.00			750,000.00	
Specialty Teams	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	15,000.00	15,000.00			
Jaws Upgrade		20,000.00				20,000.00	20,000.00			
Chief Vehicle			50,000.00			50,000.00		\$ 50,000.00		
Training Site Development				20,000.00		20,000.00	20,000.00			
POLICE SERVICES										
Police Vehicle		60,000.00		60,000.00		120,000.00		120,000.00		
Fleetnet Radios	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	25,000.00	25,000.00			
RECREATION										
Expand Hall and develop new stage area					300,000.00	300,000.00	300,000.00			
AEC Lobby Floor Tiles	100,000.00					100,000.00	100,000.00			
AEC Chairs	35,000.00					35,000.00	35,000.00			
AEC Score clock on Buhler	20,000.00					20,000.00				\$ 20,000.00
Skid Loader - Bobcat	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	32,500.00		32,500.00		
Scissor Lift AEC	30,000.00					30,000.00		30,000.00		
1 Ton Truck - Ford F350 - Facilities		70,000.00				70,000.00		70,000.00		
1/2 Ton Truck - Ram 1500 - Facilities		45,000.00				45,000.00		45,000.00		
1/2 Ton Truck - Chev Silverado			45,000.00			45,000.00		45,000.00		
By-law Van		35,000.00				35,000.00		35,000.00		
Dodge Caliber Replacement			25,000.00			25,000.00		25,000.00		
Dodge Ram Replacement					45,000.00	45,000.00		45,000.00		
Sports Field - 40-acre	600,000.00					600,000.00				600,000.00
ART GALLERY										
Repaint Outside Trim		10,000.00				10,000.00	10,000.00			
Electrical Upgrades		10,000.00				10,000.00	10,000.00			
Wall Repairs/Interior Paint		5,000.00				5,000.00	5,000.00			

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Debenture Sales	Other
PARKS & FORESTRY										
Ball Diamond Improvements	15,000.00	20,000.00	20,000.00			55,000.00	55,000.00			
Skate Park Completion	100,000.00					100,000.00	100,000.00			
Yurts (3)	45,000.00					45,000.00	45,000.00			
Falcon Green Space	50,000.00					50,000.00	50,000.00			
Kubota Mower	15,000.00					15,000.00		15,000.00		
1/2 Ton Truck	40,000.00					40,000.00		40,000.00		
Cemetery Mower		15,000.00				15,000.00		15,000.00		
Wood Chipper			45,000.00			45,000.00		45,000.00		
Front Deck Mower - JD with 60" Deck			15,000.00			15,000.00		15,000.00		
3/4 Ton Truck - Chevy 2500				40,000.00		40,000.00		40,000.00		
DL Truck Loader Billy Goat Vacuum					6,000.00	6,000.00		6,000.00		
Splash Park Water Recycle		85,000.00				85,000.00	85,000.00			
Downtown Tree Wells	20,000.00	20,000.00				40,000.00	40,000.00			
Skate Park - grounds	100,000.00					100,000.00	100,000.00			
Creek Pathway		5,000.00				5,000.00	5,000.00			
Outdoor Rink - Lions Park			150,000.00			150,000.00	150,000.00			
Corridor Pathway				100,000.00		100,000.00		100,000.00		
BEACH										
1 Ton Truck			70,000.00			70,000.00		70,000.00		
John Deere Gator		15,000.00				15,000.00		15,000.00		
Golf Cart	4,000.00					4,000.00		4,000.00		
ENGINEERING										
Airport runway			300,000.00	300,000.00	300,000.00	900,000.00	450,000.00	450,000.00		
Airport Self-Serve Fueling Terminal	20,000.00					20,000.00	20,000.00			
Sidewalks and Pathways	120,000.00	120,000.00	127,000.00	127,000.00	170,000.00	664,000.00	664,000.00			
Drainage	145,000.00	185,000.00	30,000.00	45,000.00	-	405,000.00	405,000.00			
4th St & 5th St 400bl	450,000.00					450,000.00	450,000.00			
Dublin Dr		200,000.00				200,000.00	200,000.00			
Academy Dr/Mountain		75,000.00				75,000.00	75,000.00			
Exeter Dr		130,000.00				130,000.00	130,000.00			
9th st to 10th st 400bl		300,000.00				300,000.00	300,000.00			
Intersection upgade at Wardrop and 5th Street		85,000.00				85,000.00	85,000.00			
Controlled Intersection PTH 3 and La Vereandrye Blvd		1,600,000.00				1,600,000.00		800,000.00		800,000.00
Stephen St backlane 8th to 7th St			120,000.00			120,000.00	120,000.00			
Stephen St backlane 7th to 6th St			120,000.00			120,000.00	120,000.00			
Stephen backlane Mountain to 15th			120,000.00			120,000.00	120,000.00			
7th st to 8th st 400bl			300,000.00			300,000.00	300,000.00			
1st st reconstruction from Wardrop Street to Rampton Street			600,000.00			600,000.00		600,000.00		
Gilmour @5th to Wardrop @2nd St				330,000.00		330,000.00	330,000.00			
Industrial Parkway - PTH 3 @ Road 27W				550,000.00		550,000.00				550,000.00

PURPOSE	CAPITAL EXPENDITURE						SOURCE OF FUNDS			
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Debenture	Other
									Sales	
TRANSPORTATION										
Truck - Dodge Ram 2500 4x4	50,000.00					50,000.00		50,000.00		
Chev 2500 HD (replacement)	40,000.00					40,000.00		40,000.00		
International Tandem Truck				90,000.00		90,000.00		90,000.00		
Trackless Tractor with Blower	120,000.00					120,000.00		120,000.00		
Ravo Street Sweeper	300,000.00					300,000.00		300,000.00		
Kenworth T300 Dump Truck		140,000.00				140,000.00		140,000.00		
John Deere 1030			60,000.00			60,000.00		60,000.00		
Chev Silverado (to be used for signs, etc.)				30,000.00		30,000.00		30,000.00		
New Holland Tractor					120,000.00	120,000.00		120,000.00		
Public Works Shop Flooring	20,000.00					20,000.00	20,000.00			
TOTALS	\$ 2,546,000.00	\$ 4,196,500.00	\$ 2,978,500.00	\$ 1,754,500.00	\$ 2,032,500.00	\$ 13,508,000.00	\$ 6,180,500.00	\$ 3,707,500.00	\$ 1,650,000.00	\$ 1,970,000.00

Source of Funds	2022	2023	2024	2025	2026	TOTAL
Annual						
OPERATING	\$ 1,320,500.00	\$ 1,310,000.00	\$ 1,162,000.00	\$ 728,000.00	\$ 1,660,000.00	\$ 6,180,500.00
RESERVES	605,500.00	1,186,500.00	1,066,500.00	476,500.00	372,500.00	3,707,500.00
DEBENTURE SALES	-	900,000.00	750,000.00	-	-	1,650,000.00
OTHER	620,000.00	800,000.00	-	550,000.00	-	1,970,000.00
	\$ 2,546,000.00	\$ 4,196,500.00	\$ 2,978,500.00	\$ 1,754,500.00	\$ 2,032,500.00	\$ 13,508,000.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL MARCH 4th, 2021			
_____	_____	_____	_____
Mayor	City Manager	Date Received	Authorized Signature

Purpose	CAPITAL EXPENDITURE						SOURCE OF FUNDS				Page 14 (A)
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Debenture Sales	Other	
1/2 Ton Truck - Ram 1500 - with tool canopy			\$ 45,000.00			\$ 45,000.00		\$ 45,000.00			
Décor Lift Station	\$ 500,000.00					500,000.00				\$ 500,000.00	
Sewermain and watermain project		\$ 3,000,000.00				3,000,000.00			\$ 1,500,000.00	1,500,000.00	
Sewer Main Renewals	250,000.00	250,000.00	250,000.00	\$ 250,000.00	\$ 250,000.00	1,250,000.00	\$ 1,250,000.00				
Construction of Waste Water Treatment	15,000,000.00	15,000,000.00	6,000,000.00			36,000,000.00			9,720,000.00	26,280,000.00	
WTP Upgrades			5,000,000.00	5,000,000.00		10,000,000.00			2,700,000.00	7,300,000.00	
9th St and 10th St 400bl DI watermain replacement	450,000.00					450,000.00	450,000.00				
7th St to 8th St 400bl DI pipe replacement		450,000.00				450,000.00	450,000.00				
Gilmour @5th St to Wardrop @2nd St replacement&looping			450,000.00			450,000.00	450,000.00				
Alvey St watermain replacement				450,000.00		450,000.00	450,000.00				
Alvey St watermain replacement					450,000.00	450,000.00	450,000.00				
Hydrovac Unit				500,000.00		500,000.00		500,000.00			
Rd 14 N Trunk Sewer					2,000,000.00	2,000,000.00				2,000,000.00	
TOTALS	\$ 16,200,000.00	\$ 18,700,000.00	\$ 11,745,000.00	\$ 6,200,000.00	\$ 2,700,000.00	\$ 55,545,000.00	\$ 3,500,000.00	\$ 545,000.00	\$ 13,920,000.00	\$ 37,580,000.00	

Source of Funds	2022	2023	2024	2025	2026	TOTAL
Annual						
OPERATING	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 700,000.00	\$ 3,500,000.00
RESERVES	-	-	45,000.00	500,000.00	-	545,000.00
DEBENTURE SALES	4,050,000.00	5,550,000.00	2,970,000.00	1,350,000.00	-	13,920,000.00
OTHER	11,450,000.00	12,450,000.00	8,030,000.00	3,650,000.00	2,000,000.00	37,580,000.00
	\$ 16,200,000.00	\$ 18,700,000.00	\$ 11,745,000.00	\$ 6,200,000.00	\$ 2,700,000.00	\$ 55,545,000.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL MARCH 4th, 2021			
_____	_____	_____	_____
Mayor	City Manager	Date Received	Authorized Signatur

General Government Services - Mayor and Council, Office Staff and Expense, Civic Centre Maintenance, Information & Technology, PDO Building, Legal costs, Audit costs, Assessment levy costs, Elections, Insurance, Grants to Organizations, and Other General Government Expenditures.

Protective Services - Police Department, Fire Department, Emergency Measures, and Animal Control.

Transportation Services - Engineering, Equipment Operation, Workshop and Yard Operations, Road Maintenance, Sidewalk Maintenance, Ditches and Road Drainage, Snow and Ice Removal, Street Lighting, and Traffic Services (signage).

Environmental Health Services - Garbage Collection, Compost Site Grounds, Recycling Program, and Joint Waste Disposal Grounds.

Public Health & Welfare Services - Cemeteries, Social Assistance, Gateway Resources, Agassiz Medical Centre.

Environmental Development Services - Planning & Zoning.

Economic Development Services - Morden Veterinary Clinic, Morden Airport, Pembina Valley Conservation District, Morden Chamber of Commerce, Community Development Officer, Morden Community Development Corporation, Annexed Lands when approved, Morden Community Handivan, Pembina Valley Tourism, Western School Division Bussing, Morden Industrial Park, Corn & Apple, Communications Coordinator, and Day Care for the next 10 years.

Community Services - Community Centre, Hall and Grounds, Recreation Programs, Community Justice Coordinator, By-law Enforcement Officer, Minnewasta Beach and Campground, Canadian Fossil Discovery Centre, Manitoba Baseball Hall of Fame, Morden Library, Minnewasta Golf & Country Club, Old Post Office Building (Pembina Hills Artists), Parks & Boulevards.

Fiscal Services - Capital Purchases, Transfers to Reserves, Contribution to Utilities, and Debenture Payments.